

DEPARTMENT / AGENCY QUESTIONNAIRE, SEPTEMBER 2023

The Inquiry

On 2 August 2023, the Legislative Council resolved to establish a select committee to investigate and report on the 2026 Commonwealth Games and the progress of the regional infrastructure build. An interim report is due by April 2024 and a final report is due by April 2025.

Terms of Reference

A Select Committee of nine members be appointed to inquire into, consider and report on the 2026 Commonwealth Games and the progress of the regional infrastructure build, including but not limited to —

- (a) the potential failures in governance, probity and procurement processes in the Victorian Government's bid, contract, and termination of the 2026 Commonwealth Games;
- (b) the impacts of the contract termination of the Commonwealth Games on Victoria's reputation, business community, tourism, and major events;
- (c) the Victorian Government advice received from government departments, councils, agencies, consultants, and contractors;
- (d) the potential of undue influence by the executive on the independence of the public service;
- (e) the timeline, progress and budget of the Victorian Government's regional infrastructure and housing build;
- (f) the impact on community, social, amateur, and professional sport in Victoria:
- (g) any other relevant matter.

Questionnaire to relevant departments and agencies

This questionnaire seeks information about how the terms of reference affects each department or agency including budget allocations, infrastructure projects and assets, and other key economic, financial management and emerging issues.

Please answer all questions that may be applicable to your department/agency and advise if some, or all questions are not applicable.

Timeline and format

Responses to this questionnaire are due by 5.00pm on Monday, 2 October 2023. It is essential that the Committee receive responses by this date to allow sufficient time to consider them before public hearings which are likely to commence in early October 2023. The completed questionnaire should be sent (in the format received) to: commonwealthgames@parliament.vic.gov.au

OFFICIAL: Sensitive

1

Department of Jobs, Skills, Industry and Regions (DJSIR) explanatory notes:

- DJSIR has completed this questionnaire based on resourcing and transactions of the department.
- DJSIR was known as the Department of Jobs, Precincts and Regions until 1 January 2023.
- DJSIR includes the current and former business units responsible for the delivery of the Commonwealth Games, including the Office of Commonwealth Games, Sport and Recreation Victoria and the Victoria 2026 Organising Committee prior to its commencement of operations as a general government agency on 6 December 2022.
- DJSIR portfolio agency activities have not been included in this response, except to the extent that DJSIR has paid operating grants relevant to the Commonwealth Games (this includes grants paid to Victoria 2026 Pty Ltd (the Organising Committee) and Visit Victoria.
- o All expenditure reporting is as at 31 August 2023.
- 1) What progress had been made in implementing the major initiatives/programs for the department/agency relevant to the 2026 Commonwealth Games. Please identify a minimum of ten initiatives/programs.

Response

Notes:

- i. The "financial output to date" reflects expenditure (payments) made by DJSIR, as at 31 August 2023. It does not reflect expenditure of delivery partner recipients of funds from DJSIR. This expenditure will be reported, where requested, in the delivery partners' questionnaires.
 - The values do not include costs incurred by DJSIR in administering programs.
- ii. The "allocated budget" reflects the portion of the \$2.6 billion budget approved by government in July 2022, to deliver the Victoria 2026 Commonwealth Games.

Major milestone/ initiative	Objective	Financial Output to date ⁱ	Allocated Budget ⁱⁱ	Activities undertaken
Operating grants to Victoria 2026 Pty Ltd	Funding to support the operations of the Victoria 2026 Organising Committee to acquit their contractual responsibilities.	\$43.550 million	\$1.058 billion	The Organising Committee was incorporated on 7 September 2022 and commenced operations on 6 December 2022. Prior to the cancellation of the Games, the Organising Committee was in a strategic planning phase which focused on defining the scope and delivery strategies for the Games. The integrated venue design process had also commenced, identifying

Major milestone/ initiative	Objective	Financial Output to date ⁱ	Allocated Budget ⁱⁱ	Activities undertaken
				how venues needed to operate and what and how temporary installations and overlay that were required would be implemented for the 2026 Games.
Commonwealth Games Villages	To provide funding to Development Victoria to deliver sufficient and suitable accommodation for athletes, para-athletes and team officials during the 2026 Commonwealth Games through the construction of 4 Games Villages at each of the 4 main hubs. Post Games, a portion of the Games Villages were to be made available as social and affordable housing.	\$9.350 million	\$209.631 million	Detailed planning, costing and design across the 4 proposed Villages had been progressed at the time of the Games cancellation. The request for proposals for early civil works and construction of permanent townhouse/house delivery across the Village sites were released to shortlisted contractors on 2 June 2023, with expression of interest shortlists in the process of being finalised at the time of Games cancellation. Steering committees, project control boards, and oversight groups had been established to oversee the infrastructure projects.
Major Competition Venues	To deliver suitable competition facilities for	\$21.995 million	\$222.034 million ¹	Program delivery cases were prepared for Major Competition Venues in Ballarat and Geelong and design consultants had

¹ Further design and scoping of the Major Competition Venues resulted in a revision to the initial cost estimates approved by Government in July 2022. The final estimated cost of the Major Competition Venues in Ballarat (Eureka Stadium) and Geelong was \$442 million as outlined in the government's media releases

(https://www.premier.vic.gov.au/eureka-stadium-upgrade-track-games; and https://www.premier.vic.gov.au/new-venues-and-closing-ceremony-geelong-2026).

Major milestone/ initiative	Objective	Financial Output to date ⁱ	Allocated Budget ⁱⁱ	Activities undertaken
	Athletics, Aquatics, Gymnastics and Weightlifting during the 2026 Commonwealth Games.			been appointed across the 3 venues. Expressions of Interest for head/main contractors had also been released. Steering committees, project control boards, and oversight groups had been established to oversee the infrastructure projects.
Community Competition Venues	To deliver Commonwealth Games competition facilities with positive legacy benefits for Badminton, Boxing, Hockey, Lawn Bowls, Netball, Rugby 7s, Squash, Shooting and Table Tennis during the 2026 Commonwealth Games through upgrades to existing community sporting facilities.	\$6.942 million	\$194.526 million	Prior to the cancellation of the Games, a program delivery case including project implementation plan and detailed cost plan for each venue had been prepared. Steering committees, project control boards, and oversight groups had been established to oversee the infrastructure projects.
Destination Marketing program	Funding was provided through a grant to Visit Victoria to deliver destination marketing alongside the Commonwealth Games. The objectives of the program included to	\$3.000 million	\$26.000 million	Prior to cancellation of the Games, Visit Victoria completed the Victoria 2026 destination marketing strategy and commenced marketing activities. The Victoria 2026 Regional Events Fund was established to drive visitation to the regions and deliver positive economic impacts and legacy outcomes from the

Major	Objective	Financial	Allocated	Activities undertaken
milestone/ initiative		Output to date ⁱ	Budget ⁱⁱ	
muuve	drive intrastate, interstate and international visitation during and after the Games, and support industry to be ready to welcome visitors to the Games and beyond.	to date		Victoria 2026 Commonwealth Games.
Victoria 2026 Regional Events Fund	The Victoria 2026 Regional Events Fund was established to drive visitation to the regions and deliver positive economic impacts and legacy outcomes from the Victoria 2026 Commonwealth Games.	\$2.563 million	\$10.641 million	DJSIR had entered into an agreement with Visit Victoria for the delivery of this program. The agreement included a range of governance and risk management provisions, which had been met for the relevant milestones prior to cancellation of the Games.
Victoria 2026 Business Program	The Victoria 2026 Commonwealth Games Business Program was established to support sports diplomacy and trade in conjunction with hosting the Victoria 2026 Commonwealth Games by engaging key stakeholders, buyers, investors and	\$0.847 million	\$10.010 million	Prior to the cancellation of the Victoria 2026 Business Program activities were in design and development phase, with initial engagements and trade activities commenced in 2022-23.

Major milestone/ initiative	Objective	Financial Output to date ⁱ	Allocated Budget ⁱⁱ	Activities undertaken
	influencers across key trade markets and connecting them with Victorian businesses, with a primary focus on the key sectors of food and fibre, international education, technology, sport, sustainability, health and life sciences and advanced manufacturing.			

2) Budget Paper No. 5: Statement of Finances provides a comprehensive operating statement that details each department's revenue and expenses on an accrual basis reflecting the cost of providing its output. Please provide a line-item breakdown of departmental/agency expenditure for the 2026 Commonwealth Games.

Response

Line Item	2022-23 Budget (\$ million)	2022-23 Expenditure (\$ million)	Description
Income from transactions			
Output appropriations	168.510	134.545	All Commonwealth Games expenditure in 2022-23 was funded through output appropriation.
Special appropriations			N/A
Grants			N/A
Fair value of assets received free of charge or for nominal consideration			N/A
Other revenue and income			N/A
Total income from transactions	168.510	134.545	
Expenses from transactions			
Employee benefits	31.838	23.880	Expenditure relates to salaries, wages, some taxes, leave entitlements and superannuation.
Depreciation		0.022	Depreciation charged against assets.
Interest expense			N/A
Grant expense	110.196	83.993	Grants to delivery partners including Victoria 2026 Pty Ltd, Development Victoria and Visit Victoria.
Other operating expenses	26.476	26.651	Other operating expenses generally represent the day-to-day running costs. This includes office accommodation, information technology (IT) costs, travel, and engagement of professional services.
Total expenses from transactions	168.510	134.545	
Net result from transactions (net operating balance) Note: table may not add due to round	0.000	0.000	

Note: table may not add due to rounding

3) For all programs (output initiatives, including grants) with total funding of equal to or greater than \$2.5 million that will now be cancelled, please provide the following:

- a) name of the program
- b) objective/s of the program
- c) expenditure in the financial years 2022-23 and 2023-24 (and where relevant, future years including any projected or actual contract termination costs)
- d) details of how the program was to be funded (i.e. through new output appropriation, Commonwealth funding, internal reprioritisation etc.)
- e) evidence of the need for the program, and Government's role in delivering it
- f) evidence of the program's progress
- g) evidence of the program being delivered within or outside of scope, budget, expected timeframe and in line with appropriate governance and risk management practices
- h) information about the nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts.

Response

Note: Expenditure relates only to payments made by DJSIR, as at 31 August 2023. Wind-up costs are currently being finalised by the department as programs and functions are closed out.

The values do not include costs incurred by the department in administering programs.

a)	Name of the program	Operating grants to Victoria 2026 Pty Ltd
b)	Objective/s of the program	Funding to support the operations of the Victoria 2026 Organising Committee to acquit their contractual responsibilities.
c)	Expenditure and projected costs in 2022-23 and 2023-24	2022-23: \$43.550 million 2023-24: \$0
d)	Details of how the program was to be funded	All 2026 Commonwealth Games activities and programs delivered through DJSIR were funded through output appropriation.
e)	Evidence of the need for the program, and Government's role in delivering it	The State was obligated to establish the Victoria 2026 Pty Ltd, the Local Organising Committee to lead the 2026 Victorian Commonwealth Games strategy, planning and delivery.
f)	Evidence of the program's progress	The Organising Committee was incorporated on 7 September 2022 and commenced operations on 6 December 2022.
		Prior to the cancellation of the Games, the Organising Committee was in a strategic planning phase which focused on defining the scope and delivery strategies for the Games.
		The integrated venue design process and logistics related planning had also commenced, identifying how venues needed to operate and what temporary installations and overlay were required to facilitate Games operations.

g)	Evidence of the program being	The Organising Committee's operations were delivered
	delivered within or outside of	in line with the executed agreement between DJSIR
	scope, budget, expected	and the entity. Additional funding was not required for
	timeframe and in line with	operations in the stated financial years.
	appropriate governance and risk	
	management practices	The entity has complied with board and statutory
		obligations in its operations.
h)	Information about the nature of	The Organising Committee's work program was
		focused on delivering the Victoria 2026
		Commonwealth Games.
	have been identified to minimise	
	any negative impacts	The entity has, following the government's
		announcement on 18 July, commenced winding up
		their activities in an orderly manner.

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ded to drive nal visitation n Games, support itors to the Games
grams delivered output
e to complement nd ticketing Victorian tourism ns.
Visit Victoria Ition marketing activities.
provided by Visit on the quarterly arketing program and timeframes and
3 were consistent irements under the
was focused on y brand for the s.
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have been identified to minimise	The \$2 billion Regional Package will ensure that
any negative impacts	regional Victoria still receives many of the benefits
	that would have been facilitated by the Games, and
	includes \$20 million for Regional Tourism marketing
	and \$150 million for the Regional Tourism and Events
	Fund.

a)	Name of the program	Victoria 2026 Regional Events Fund
	Objective/s of the program	The Victoria 2026 Regional Events Fund was established to drive visitation to the regions and deliver positive economic impacts and legacy outcomes from the Victoria 2026 Commonwealth Games.
c)	Expenditure and projected costs in 2022-23 and 2023-24	2022-23: \$2.563 million 2023-24: \$0
d)	Details of how the program was to be funded	All 2026 Commonwealth Games programs delivered through DJSIR were funded through output appropriation.
e)	Evidence of the need for the program, and Government's role in delivering it	The Victoria 2026 Regional Events Fund was intended to attract visitation across regional Victoria which would contribute to the economic benefits from hosting the Games, both during and after the Games.
f)	Evidence of the program's progress	Prior to the cancellation of the Games, the program was in a planning and development stage.
	management practices	DJSIR had entered into an agreement with Visit Victoria for the delivery of this program. The agreement included a range of governance and risk management provisions, which had been met for the relevant milestones prior to cancellation of the Games.
h)	Information about the nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts	The Victoria 2026 Regional Events Fund was intended to increase regional tourism and visitation in conjunction with the 2026 Commonwealth Games. The \$2 billion Regional Package is intended to ensure that regional Victoria still receives many of the benefits that would have been facilitated by the Games and includes funding for Regional Events as a part of the broader \$150 million Regional Tourism and Events Fund.

a)	Name of the program	Victoria 2026 Business Program
b)	Objective/s of the program	DJSIR's Victoria 2026 Commonwealth Games Business Program was intended to support sports diplomacy and trade in conjunction with hosting the Victoria 2026 Commonwealth Games.
		The program was designed to engage key stakeholders, buyers, investors and influencers across key trade markets and to connect them with Victorian businesses, with a primary focus on the key Victorian sectors of food and fibre, international education,

		technology, sport, sustainability, health and life				
—		sciences and advanced manufacturing.				
C)	Expenditure and projected costs					
	in 2022-23 and 2023-24	2023-24: \$0.139 million				
d)	Details of how the program was	All 2026 Commonwealth Games programs delivered				
	to be funded	through DJSIR were funded through output				
		appropriation.				
e)	Evidence of the need for the	The program was planned over 4-years to build long-				
ľ	program, and Government's role	term business connections with Commonwealth				
	in delivering it	nations and other key trading countries to generate				
	_	trade and economic opportunities for Victorian				
		companies and organisations.				
f)	Evidence of the program's	Prior to cancellation of the Games, the Victoria 2026				
-/	progress	Business Program was in design and development				
	progress	phase, with initial engagements and trade activities				
		commenced in 2022-23.				
	P. C. L					
g)	Evidence of the program being	The activities commenced prior to Games cancellation				
	delivered within or outside of	were within the scope and budget approved by				
	scope, budget, expected	Government.				
	timeframe and in line with					
	appropriate governance and risk					
	management practices					
h)	Information about the nature of	The Business Program was intended to foster sports				
	the impact of the program	diplomacy and trade opportunities through hosting the				
	ceasing and what strategies	2026 Commonwealth Games.				
	have been identified to minimise					
	any negative impacts	The \$2 billion Regional Package, announced by the				
		government on 18 July 2023, is intended to ensure that				
		regional Victoria still receives many of the benefits				
		that would have been facilitated by the Games, and				
		includes \$10 million to support food and fibre exports.				
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a)	Name of the program	Commonwealth Games Villages
b)	Objective/s of the program	To provide funding to Development Victoria to deliver sufficient and suitable accommodation for athletes, para-athletes and team officials during the 2026 Commonwealth Games through the construction of Commonwealth Games Villages at each of the 4 main hubs.
		Post Games, a portion of the Games Villages were to be made available as social and affordable housing.
	Expenditure and projected costs	
	in 2022-23 and 2023-24	2023-24: \$0.000 million
d)		All 2026 Commonwealth Games programs delivered
	to be funded	through DJSIR were funded through output
		appropriation.
	Evidence of the need for the	To meet hosting requirements, the State was to
		provide accommodation for athletes, para-athletes
	in delivering it	and teams officials during the Games in March 2026.
		This also included meeting quality standards and location requirements which necessitated the planning

		of four Games Villages located in each of the sporting					
		hubs.					
f)	Evidence of the program's progress	Detailed planning, costing and design across the 4 proposed Villages had been progressed at the time of the Games cancellation.					
		The request for proposals for early civil works and construction of permanent townhouse/house delivery across the Village sites were released to shortlisted contractors on 2 June 2023, with expression of interest shortlists in the process of being finalised at the time of Games cancellation.					
g)	Evidence of the program being delivered within or outside of scope, budget, expected timeframe and in line with appropriate governance and risk	While the program was still in early planning stages, the work undertaken prior to the cancellation of the Games was delivered within timing and budget parameters.					
	management practices	Commonwealth Games infrastructure projects were overseen by steering committees, project control boards, and oversight groups. Projects had appropriate risk and review processes including gateway reviews.					
		At the time of cancellation of Games, requests for proposals were released to enable timely progression of the package.					
h)	the impact of the program ceasing and what strategies	The Games Villages were planned to provide accommodation during the 2026 Commonwealth Games and to create social and affordable housing benefits for Regional Victorians following the Games.					
		The \$2 billion Regional Package is intended to ensure that regional Victoria still receives many of the benefits that would have been facilitated by the Games, and includes \$1 billion for the Regional Housing Fund.					

a)	Name of the program	Major Competition Venues			
b)	Objective/s of the program	To deliver suitable competition facilities for Athletics,			
		Aquatics, Gymnastics and Weightlifting during the			
		2026 Commonwealth Games.			
c)	Expenditure and projected costs	2022-23: \$16.601 million			
	in 2022-23 and 2023-24	2023-24: \$0.394 million ²			
		All 2026 Commonwealth Games programs delivered			
	to be funded	through DJSIR were funded through output			
		appropriation.			
e)	Evidence of the need for the	The State was required to provide suitable			
	program, and Government's role	competition facilities for sports included in the			
	in delivering it	Commonwealth Games program, with Games			
		requirements including stipulations on specific			
		features required for each sport.			

² Additional \$5.000 million was paid in 2021-22 for Major Competition Venues, taking total spend to \$21.995 million across life of program.

f)	Evidence of the program's progress	Program delivery cases were prepared for MCVs in Ballarat and Geelong and design consultants had been appointed across the three venues. Expressions of						
		Interest for head / main contractors had also been released.						
g)	Evidence of the program being	While the program was still in early stages, the work						
	delivered within or outside of	undertaken prior to the cancellation of the Games was						
	scope, budget, expected	delivered within timing and budget parameters.						
	timeframe and in line with							
	appropriate governance and risk	Design consultants had been appointed for all 3						
	management practices	venues and Expressions of Interest were invited for						
		main works / head contractors for other venues to						
		continue infrastructure delivery in a timely manner.						
		Commonwealth Games infrastructure projects were						
		overseen by steering committees, project control						
		boards, and oversight groups. Projects had appropriate						
		risk and review processes including gateway reviews.						
h)		The MCV program was focused on providing suitable						
	the impact of the program	and compliant facilities for the Athletics, Aquatics,						
	ceasing and what strategies	Gymnastics and Weightlifting during the Games, and						
	have been identified to minimise	leaving a legacy benefit in the hosting communities.						
	any negative impacts							
		The \$2 billion Regional Package is intended to ensure						
		that regional Victoria still receives many of the						
		benefits that would have been facilitated by the						
		Games, and includes \$550 million for a Regional						
		Sporting Infrastructure Program.						

a)	Name of the program	Community Competition Venues				
b)	Objective/s of the program	To deliver Commonwealth Games competition facilities with positive legacy benefits for Badminton, Boxing, Hockey, Lawn Bowls, Netball, Rugby 7s, Squash, Shooting and Table Tennis during the 2026 Commonwealth Games through upgrades to existing community sporting facilities.				
c)	Expenditure and projected costs in 2022-23 and 2023-24	2022-23: \$6.435 million 2023-24: \$0.507 million				
d)	Details of how the program was to be funded	All 2026 Commonwealth Games programs delivered through DJSIR were funded through output appropriation.				
	Evidence of the need for the program, and Government's role in delivering it	In order to successfully host the Victoria 2026 Commonwealth Games, the State was required to provide suitable competition facilities for sports in the Commonwealth Games program.				
	Evidence of the program's progress	Prior to the cancellation of the Games, a program delivery case including project implementation plan and detailed cost plan for each venue were prepared.				
g)	Evidence of the program being delivered within or outside of scope, budget, expected timeframe and in line with	While the program was still in early stages, the work undertaken prior to the cancellation of the Games was delivered within timing and budget parameters.				

		Commonwealth Games infrastructure projects were
	management practices	overseen by steering committees, project control
		boards, and oversight groups. Projects had appropriate
		risk and review processes including gateway reviews.
h)	Information about the nature of	The CCV program planned to provide suitable and
	the impact of the program	compliant facilities for hosting the Commonwealth
	ceasing and what strategies	Games while leaving a legacy benefit in the hosting
	have been identified to minimise	communities.
	any negative impacts	
		The \$2 billion Regional Package is intended to ensure
		that regional Victoria still receives many of the
		benefits that would have been facilitated by the
		Games, and includes \$550 million for a Regional
		Sporting Infrastructure Program.

4) For all programs (output initiatives, including grants) with total funding of equal to or greater than \$2.5 million where funding is to be continued, please provide the following:

- a) name of the program
- b) objective/s of the program
- c) expenditure in the financial years 2022-23 and 2023-24 (and where relevant, future years)
- d) details of how the program will be funded (i.e. through new output appropriation, Commonwealth funding, internal reprioritisation etc.)
- e) evidence of the continued need for the program, and Government's role in delivering it
- f) evidence of the program's progress toward its stated objectives and expected outcomes, including the alignment between the program, departmental objectives and any government priorities
- g) evidence of the program being delivered within its scope, budget, expected timeframe and in line with appropriate governance and risk management practices
- h) extent and level of efficiencies realised in the delivery of the program
- i) information about the nature of the impact of the program continuing and what strategies have been identified to minimise any negative impacts
- j) evidence that the further funding reflects the actual cost required to deliver the program.

Response:

There are no Victoria 2026 Commonwealth Games related programs continuing within the Department of Jobs, Skills, Industry and Regions (DJSIR), noting that numerous programs will be delivered by DJSIR under the \$2 billion Regional Package announced by the Victorian Government on 18 July 2023.

5) For grant programs announced as part of the 2026 Commonwealth Games expenditure, please provide the following:

- a) name of the program
- b) objective/s of the program
- c) estimated expenditure in 2022-23 and forward estimates
- d) actual expenditure as at 1 August 2023
- e) source of funding
- f) number of applications received and number of total eligible applicants as at 1 August 2023
- g) number of successful applicants
- h) the status of the program
- i) outcomes achieved as at 1 August 2023
- j) performance measures associated with the grant programs
- k) any budget allocation for the program in the 2023-24 budget

Response

No DJSIR grant programs were announced as part of the 2026 Commonwealth Games. DJSIR provided funding to other Victorian Government agencies for the delivery of programs.

6) For the 2021-22, 2022-23 and 2023-24 financial years, please identify all output(s) for which the department/agency received additional funding through the Treasurer's Advances for the 2026 Commonwealth Games, why additional funding was required and where it is reported.

Budget Paper 3	2021-22	2022-23	2023-24	Comment
Output ⁽¹⁾	(\$ million)	(\$ million)	(\$ million)	
Sport, Recreation and Racing	35.760	135.039		The funding for the Victoria 2026 Commonwealth Games was released to the department following the tabling in Parliament of the Victorian State Budget in 2021-22 and 2022-23 and therefore classified as Treasurer's Advance authority.

⁽¹⁾ Funding for the Victoria 2026 Commonwealth Games was included in the Sport, Recreation and Racing output in State Budget Paper 3.

- 7) Please list the internal departmental/agency performance measures relevant to the 2026 Commonwealth Games including:
 - a) description/purpose of the measure
 - b) the target
 - c) how it was set
 - d) the latest measure outcome

Response

There were no Budget Paper 3 performance measures for the Victoria 2026 Commonwealth Games in the 2022–23 and 2023–24 State Budget papers.

- 8) Please provide the department's/agency's (actual/expected/forecast) headcount and Full Time Equivalent (FTE) staff numbers and recruitment costs for the 2026 Commonwealth Games for the financial years ending 30 June 2022, 30 June 2023 and 30 June 2024:
 - a) broken down into employee classification codes
 - b) broken down into categories of on-going, fixed term or casual
 - c) according to their gender identification
 - d) employees identifying as Aboriginal or Torres Strait Islander or having a disability.

Notes:

- i. All figures reflect employment levels during the last full pay period in June 2022 and 2023.
- ii. Individuals on leave without pay or absent on secondment, external contractor/consultants, temporary employees engaged by employment agencies and statutory appointees are not included in the data.
- iii. Forecasts for 30 June 2024 are currently not available.

30 June 2022

	June 2022							
	All employees		Ongoing			Fixed term an	Fixed term and casual	
	Number (headcount)	FTE	Full-time (headcount)		FTE	Number (headcount)	FTE	
Gender								
Women	21	21	7	0	7	14	14	
Men	12	11.8	1	1	1.8	10	10	
Self-described	0	0	0	0	0	0	0	
VPS 1–6 grades								
VPS 1	0	0	0	0	0	0	0	
VPS 2	0	0	0	0	0	0	0	
VPS 3	3	3	1	0	1	2	2	
VPS 4	3	3	1	0	1	2	2	
VPS 5	4	3.8	3	1	3.8	0	0	
VPS 6	6	6	2	0	2	4	4	
Senior employees	S							
STS	2	2	1	0	1	1	1	
Executives	15	15	0	0	0	15	15	
Employees ident	Employees identifying Aboriginal or Torres Strait Islander or having a disability							
Aboriginal or								
Torres Strait	2	2	0	0	0	2	2	
Islander								

	June 2022						
	All employees		Ongoing			Fixed term and casual	
	Number (headcount)	FTF	Full-time (headcount)		FTE	Number (headcount)	FTE
Having a disability	1	1	0	0	0	1	1
Total employees	33	32.8	8	1	8.8	24	24

Recruitment Costs	\$0
(2021-22):	

30 June 2023

	June 2023						
	All employees		Ongoing			Fixed term and casual	
	Number (headcount)	FTE	Full-time (headcount)	Part-time (headcount)	FTE	Number (headcount)	FTE
Gender							
Women	73	71.7	8	1	8.6	64	63.1
Men	41	40.8	2	1	2.8	38	38
Self-described	0	0	0	0	0	0	0
VPS 1–6 grades	/PS 1–6 grades						
VPS 1	0	0	0	0	0	0	0
VPS 2	3	3	0	0	0	3	3
VPS 3	1	1	0	0	0	1	1
VPS 4	20	19.8	0	0	0	20	19.8
VPS 5	41	39.9	5	2	6.4	34	33.5
VPS 6	30	29.8	5	0	5	25	24.8
Senior employees							
STS	4	4	0	0	0	4	4
Executives	15	15	-	0	0	15	15
Employees identify	ying Aboriginal	or Tor	res Strait Islan	der or having	a disabi	lity	
Aboriginal or							
Torres Strait	1	1	0	0	0	1	1
Islander							
Having a disability	3	3		0	0	3	3
Total employees	114	112.5	10	2	11.4	102	101.1

Recruitment Costs	\$47,007
(2022-23):	

9) Please provide the number and total value of employee termination payments as of 1 August 2023 relevant to employees working on the Commonwealth Games.

Response

As at 1 August 2023, there were 3 employee termination payments with a total value of \$546,536 related to the Commonwealth Games.

Total value includes accrued leave entitlements, excluding personal leave.

10) Please provide an organisational executive chart for the 2026 Commonwealth Games, relevant for your department/agency as of 1 June 2022, 1 January 2023 and 1 August 2023.

Response

See attachment – Departmental organisational structure.

11) What were the main identified gaps in the department's/agency's capability and capacity to deliver the 2026 Commonwealth Games?

Response

As at July 2023, DJSIR was appropriately resourced to plan and deliver the 2026 Commonwealth Games, in line with government decisions. This included supporting the establishment of Victoria 2026 Pty Ltd and entering into agreements with other delivery partners, such as Development Victoria and Visit Victoria to leverage capacity and capability across the Victorian Government. The department was scheduled to undertake some further recruitment in 2023-24.



Select Committee on the 2026 Commonwealth Games Bid

12) Please provide an itemised list for the 2021-22, 2022-23 and 2023-24 financial years of the department/agency expenditure on consultants and contractors for the 2026 Commonwealth Games, including the following:

Response

a)	Name of consultant/contractor	See table below for detail.
b)	Project title	
c)	Contract cost	
d)	Start date	
e)	End date	
f)	Description	
g)	Buying for Victoria website URL	
h)	Report to Government finalised (Yes/No)	All engagements of consultants and contractors relating to the Commonwealth
		Games have been finalised and closed by the Department.
i)	URL to the finalised report (if public)	There are no reports relating to these engagements published online.

		Contract cost			
Name of consultant/contractor Project title and description		(\$)	Start date	End date	Buying for Victoria URL
Ernst & Young	Stage 1 - 2026 Commonwealth Games Hosting Advice	54,346.60	11/11/2021	11/01/2022	N/A – State Purchase Contract
	Progression of Stage 2, 3 and 4 advisory services for the				
Ernst & Young	Victoria 2026 Commonwealth Games	3,118,932.48	11/01/2022	1/03/2023	N/A – State Purchase Contract
Populous Design Pty Ltd	Design and planning for competition venues	838,678.50	12/01/2022	12/01/2023	N/A – State Purchase Contract
	Probity adviser and review of approval processes, site				
Anne Dalton And Associates selection methodology and criteria		3,267.00	15/11/2021	31/01/2023	N/A – Contract under \$100k
KPMG Australia	Economic analysis of international multisport events		17/02/2022	29/04/2022	N/A – Contract under \$100k
PricewaterhouseCoopers					
Consulting (Australia) Pty Develop Commonwealth Games Procurement Strategy					
Limited	and procurement resourcing support		01/03/2022	31/10/2022	N/A – State Purchase Contract
	Probity services for procuring branding for the Victoria				
Dench McClean Carlson Pty Ltd	2026 Commonwealth Games	13,068.00	12/04/2022	25/07/2022	N/A – Contract under \$100k

Name of consultant/contractor	Project title and description	Contract cost (\$)	Start date	End date	Buying for Victoria URL
•	 	(5)	Start date	Eliu uate	Buying for victoria OKL
Sayers Advisory and	Victoria 2026 Commonwealth Games infrastructure		12/04/2022	27/05/2022	N/A Contract under \$100k
Investments Pty Ltd	delivery model review	49,995.00	12/04/2022	27/05/2022	N/A – Contract under \$100k
NALAista Physics its	Professional consulting advice on Commonwealth Games	405 707 24	42/05/2022	24 /40 /2022	N/A Chata Rough and Country at
MI Associates Pty Limited	infrastructure	195,707.21	13/05/2022	31/10/2022	N/A – State Purchase Contract
PricewaterhouseCoopers Consulting (Australia) Pty	Integrated plan for delivery of the Victoria 2026				
Limited	Commonwealth Games	451,000.00	25/05/2022	30/09/2022	N/A – State Purchase Contract
Limited	Report in relation to the Victoria 2026 Reconciliation	431,000.00	23/03/2022	30/03/2022	14/1 State Farenase contract
Craig Stephen Williams	Strategy for Commonwealth Games	12,600.00	27/06/2022	31/08/2022	N/A – Contract under \$100k
	Development Plan for the Victoria 2026 Organising	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,	, , , , ,	,
McKinsey Pacific Rim Inc	Committee	709,500.00	01/07/2022	30/06/2023	N/A – State Purchase Contract
	Probity advisor services for establishment of project				
Procurement Co Pty Ltd	management office	6,064.30	11/07/2022	29/08/2023	N/A – Contract under \$100k
,	Advice for Reconciliation Action Plan program	,	, ,	<u> </u>	
Reconciliation Australia Limited	development	1,650.00	14/07/2022	12/08/2022	N/A – Contract under \$100k
	Commonwealth Games legacy framework and evidence				
Accenture Australia Pty Ltd base		231,000.00	20/07/2022	01/12/2022	N/A – State Purchase Contract
Charles Kendall Australia Pty	Probity advice services for Victoria 2026 Commonwealth				
Ltd	Games Organising Committee establishment activities	3,062.40	21/07/2022	30/10/2022	N/A – Contract under \$100k
	Preparation of Commonwealth Games Villages design				
Hodyl & Co	charter and design governance process	93,654.00	27/07/2022	30/09/2022	N/A – Contract under \$100k
Clemenger BBDO (Melbourne)	Creative agency to develop the brand identity and logo for				
Pty Ltd	the Victoria 2026 Commonwealth Games	39,050.00	28/07/2022	30/06/2023	N/A – Contract under \$100k
Company secretarial services for Victoria 2026					https://www.tenders.vic.gov.a
Emerson Operations Pty Ltd Commonwealth Games		122,650.00	01/08/2022	31/03/2023	u/contract/view?id=201811
Diligent Board Services Board management service for Victoria 2026 Organising					
Australia Pty Ltd Committee		34,100.01	08/08/2022	01/08/2023	N/A – Contract under \$100k
Workshopping evaluation of the 2018 Gold Coast					
Cultural Perspectives Pty Ltd Commonwealth Games' Reconciliation Action Plan		10,690.90	10/08/2022	31/10/2022	N/A – Contract under \$100k
J & R Kaufman Family Trust	Translation of Commonwealth Games marketing materials	24,200.00	05/09/2022	30/11/2022	N/A – Contract under \$100k
	Specialist advice for strategic design and delivery of the				
KPMG Australia	Victoria 2026 Commonwealth Games	1,707,231.41	08/09/2022	01/08/2023	N/A – State Purchase Contract

		Contract cost			
Name of consultant/contractor	Project title and description	(\$)	Start date	End date	Buying for Victoria URL
	Expert advice for assurance program for the				
Tim Bamford Consulting Pty Ltd	Commonwealth Games competition venue program	24,552.00	19/09/2022	01/08/2023	N/A – Contract under \$100k
			0.110/0000	0.4.4.4.0000	
TLA Worldwide (Aust) Pty Ltd	Festival and live site analysis and costings	49,000.00	24/10/2022	21/11/2022	N/A – Contract under \$100k
	Victoria 2026 Commonwealth Games community venues				
DHW Collaborations	program support	571,270.23	02/11/2022	01/08/2023	N/A – State Purchase Contract
	Victoria 2026 Commonwealth Games venues design				
Hodyl & Co	charter development	44,068.20	04/11/2022	30/06/2023	N/A – Contract under \$100k
	Victoria 2026 Commonwealth Games design charter for				
Hodyl & Co	sports venues	5,038.00	04/11/2022	30/06/2023	N/A – Contract under \$100k
	Carbon target options for Victoria 2026 Commonwealth				
Ndevr Environmental Pty Ltd	Games and guidance on measurement and reporting	98,004.50	10/01/2023	01/08/2023	N/A – Contract under \$100k
	Design, planning and site inspections for Commonwealth				
GHD Pty Ltd			14/01/2023	01/08/2023	N/A – State Purchase Contract
	Commonwealth Games 2026 Community Competition				
Turner & Townsend Pty Ltd Venues Cost planning advice		16,500.00	07/02/2023	01/08/2023	N/A – Contract under \$100k
Maurice Michael Power	Maurice Michael Power Independent infrastructure program assurance review		02/03/2023	01/08/2023	N/A – Contract under \$100k
The Trustee for M Hertan					
Family Trust	Independent infrastructure program assurance review	25,080.00	02/03/2023	01/08/2023	N/A – Contract under \$100k
SGS Economics and Planning		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , , , , , , , , , , , , , , , ,	, , , , , ,	,
Pty Ltd	Ballarat land use vision	21,994.50	27/03/2023	30/06/2023	N/A – Contract under \$100k
i ty zta	Commonwealth Games Villages design charter additional	21,334.30	27/03/2023	30/00/2023	1477 Contract and Cr \$100K
Hodyl & Co	works	15,004.00	29/03/2023	30/06/2023	N/A – Contract under \$100k
		=5,5555		00,00,000	.,
Ernst & Young Interim project management office support		652,357.45	01/04/2023	01/08/2023	N/A – State Purchase Contract
Dumais Workplace Services Pty					
Ltd	Workplace facilitation services		04/04/2023	31/07/2023	N/A – Contract under \$100k
	Workplace facilitation services 6,275.50 04/04/2023 3: Bendigo Showgrounds Pavilion structural engineering		. , . ,	,	
RMG (Aus) Pty Ltd	consultancy services	4,840.00	04/04/2023	30/06/2023	N/A – Contract under \$100k
	Villages design charter and Commonwealth Games venues				
SBLA Studio Pty Ltd	design charter	16,885.00	26/04/2023	30/06/2023	N/A – Contract under \$100k

Name of consultant/contractor		Contract cost (\$)	Start date	End date	Buying for Victoria URL
		(+)			
Hassell Ltd	Victoria 2026 Commonwealth Games renders	14,960.00	03/05/2023	30/06/2023	N/A – Contract under \$100k
Tim Bamford Consulting Pty Ltd	Independent infrastructure program assurance review	21,560.00	05/05/2023	01/08/2023	N/A – Contract under \$100k
MI Associates Pty Limited	Victoria 2026 villages infrastructure data analysis	1,168.75	25/05/2023	01/08/2023	N/A – Contract under \$100k
The Trustee for Djandak Fixed	First Nations Artwork for the Victoria 2026 Commonwealth				
Trust	Games Design Charters	3,388.00	29/05/2023	01/08/2023	N/A – Contract under \$100k
Rebecca Casson	Industrial relations advisory services		27/06/2023	01/08/2023	N/A – Contract under \$100k
Secure Project Development					
Pty Ltd	Independent infrastructure program assurance review	17,820.00	29/06/2023	01/08/2023	N/A – Contract under \$100k
lan George Hatfield Independent infrastructure program assurance review		8,000.00	29/06/2023	01/08/2023	N/A – Contract under \$100k
-					
Nicola Tamburro	cola Tamburro Independent infrastructure program assurance review		29/06/2023	01/08/2023	N/A – Contract under \$100k
	Specialist professional services on Commonwealth Games				
KPMG Australia	commercial and finance support	174,140.45	07/07/2023	01/08/2023	N/A – State Purchase Contract



Select Committee on the 2026 Commonwealth Games Bid

- 13) Please provide a list of 2026 Commonwealth Games advertising expenditure for the department/agency in 2021-22, 2022-23 and 2023-24, including the following:
 - a) Total expenditure
 - b) Breakdown of expenditure by medium (for example, radio/TV/print/social media etc.)
 - c) Campaign title and date
 - d) Objectives and outcomes

		2021-22	2022-23	2023-24
a)	Total expenditure	Nil	\$9,052.81	Nil
b)	Breakdown of expenditure by medium (for example, radio/TV/print/social media etc.)	N/A	Full page - full colour advertisement	N/A
c)	Campaign title and date	N/A	Victoria 2026 Birmingham 2022 Closing Ceremony Handbook	N/A
d)	Objectives and outcomes	N/A	Promote Victoria 2026 to a global audience throughout the 2022 Birmingham Games.	N/A

- 14) Please provide a list of 2026 Commonwealth Games booked advertising for the department/agency in 2023-24 and across the forward estimates, including the following:
 - a) Total expenditure
 - b) Breakdown of expenditure by medium (for example, radio/TV/print/social media etc.)
 - c) Campaign title and date
 - d) Objectives and outcomes

Response

DJSIR did not have any booked advertising expenditure in 2023-24 or subsequent years.

15) What impact, if any, did funding issues from local government or the Federal Government have on the department's/agency's Commonwealth Games budget and expenditure?

Response

There were no local government or federal government funding issues which had impacted DJSIR's Commonwealth Games budget or expenditure to July 2023,

noting the Victorian Government was seeking a funding contribution from the Commonwealth Government and local governments in hub locations.

16) Please provide a list of financial delegation powers for your department/agency including executive names or positions and value of delegation power.

Response

See attachment – Departmental Instrument of financial delegation.

17) Regarding the 2026 Commonwealth Games, which relevant and interested community groups and stakeholders did the department/agency consult or engage with? Please detail the budget expenditure related to and the final outcomes of consultation.

Response

DJSIR consulted with a range of community groups, clubs, peak bodies, industry associations, First Nations bodies, other government agencies (State, Commonwealth and local), businesses, service providers and other stakeholders regarding the Commonwealth Games, during Games planning, policy formulation and initial delivery activities.

Relevant stakeholder input was considered to inform scope, design and budget requests until the Games cancellation. Any expenditure associated with stakeholder engagement is captured in the broader program costs.

- 18) Please provide a list of all interstate and international travel for department/agency staff related to the 2026 Commonwealth Games, including:
 - a) Name of traveller(s)
 - b) Destination (s)
 - c) Date of travel
 - d) Number of official travel days (include day of departure and day of return)
 - e) Purpose of travel
 - f) Benefit of travel to the State of Victoria
 - g) Funding source (please detail the internal account code or external organisation)
 - h) Expenses Air fares (including taxes and fees)
 - i) Expenses Accommodation (including taxes and fees)
 - j) Expenses Other expenses (including surface travel and travel allowances)
 - k) Expenses Total cost
 - l) Expenses Are the above costs final and complete?

Response

Note:

- i. Date of travel covers date range for all travellers
- ii. Where trips had multiple travellers, dates of travel and number of official travel days span the earliest departure and latest return travel dates, some travellers may have had shorter travel duration

a)	Name of traveller(s)	Andrew Abbott, Deputy Secretary, Creative,
		Sport and Visitor Economy
		Bridie O'Donnell, Executive Director Strategy &
		Coordination
b)	Destination (s)	United Kingdom
c)	Date of travel	12/03/2022 to 19/03/2022
d)	Number of official travel	8
	days (include day of	
	departure and day of	
	return)	
e)	Purpose of travel	Commonwealth Games submission
f)	Benefit of travel to the	Support Victoria's Commonwealth Game
	State of Victoria	Submission to Commonwealth Games
		Federation.
g)	Funding source (please	Output appropriation
	detail the internal	
	account code or external	
	organisation)	
h)	Expenses – Air fares	\$28,544.14
	(including taxes and fees)	
i)	Expenses -	\$2,879.82
	Accommodation	
	(including taxes and fees)	
j)	Expenses - Other	\$1,815.50
	expenses (including	
	surface travel and travel	
	allowances)	
k)	Expenses - Total cost	\$33,239.46
l)	Expenses - Are the above	Yes
	costs final and	
	complete?	

a)	Name of traveller(s)	Jeroen Weimar, Chief Executive, Victoria 2026
		Andrew Abbott, Chief, Culture and Ceremonies
		Brooke Mitchell, Executive Director, Dignitary
		Services
		Marina Henley, Executive Director, Culture and
		Ceremonies
		Luke Mason, Executive Director, Strategic
		Infrastructure and Sport Economy
		Brad Ostermeyer, Executive Director,
		Infrastructure Delivery
		VPS6 Senior Manager, Culture and Ceremonies
b)	Destination (s)	United Kingdom
c)	Date of travel	22/07/2022 to 11/08/2022
d)	Number of official travel	21
	days (include day of	
	departure and day of	
	return)	

e)	Purpose of travel	Represent Victoria at senior Commonwealth
		Games conferences, events including opening
		and closing ceremonies, site visits, meetings and
		official receptions related to the Birmingham Commonwealth Games.
f)	Benefit of travel to the	Knowledge building of all aspects of planning,
,,	State of Victoria	funding, hosting, delivering a multi-site, multi- sport major international event and associated tourism, business and cultural programs.
		The delegation represented Victoria at major international event, participated in meetings with Commonwealth Games Federation,
		Commonwealth Games Australia,
		Commonwealth Games Federation Partnerships'
		key partners, met government and commercial
		stakeholders, attended sporting and cultural
		programs related to Birmingham 2022,
		represented Victoria at First Peoples
		Reconciliation Action Plan Workshops and
		promoted Victoria 2026 (V2026) and support for
	Funding source (planes	the Governor's program.
g)	Funding source (please detail the internal	Output appropriation
	account code or external	
	organisation)	
h)	Expenses – Air fares	\$89,578.20
	(including taxes and fees)	
i)	Expenses -	\$30,826.18
	Accommodation	
L	(including taxes and fees)	
j)	Expenses - Other	\$46,150.92
	expenses (including	
	surface travel and travel	
 	allowances)	\$166,280.19
k) l)	Expenses - Total cost Expenses - Are the above	\$100,280.19 Yes
'	costs final and	165
	complete?	

a)	Name of traveller(s)	Penelope McKay, Acting Chief Executive, Office
		of the Commonwealth Games
		VPS6 Senior Advisor, Dignitary Services
b)	Destination (s)	United Kingdom
c)	Date of travel	02/08/2022 to 13/08/2022
d)	Number of official travel	10
	days (include day of	
	departure and day of	
	return)	
e)	Purpose of travel	Accompanying the Governor of Victoria to
		Birmingham, to take part in the Birmingham
		Games Closing Ceremony.

f)	Benefit of travel to the State of Victoria	Knowledge building of all aspects of planning, funding, hosting, delivering a multi-site, multi-sport major international event and associated tourism, business and cultural programs. Delegation represented Victoria at major international event, participated in meetings with Commonwealth Games Federation, Commonwealth Games Australia, Commonwealth Games Federation Partnerships' key partners, met government and commercial stakeholders, attended sporting and cultural programs related to B2022, represented Victoria at First Peoples Reconciliation Action Plan Workshops and promote V2026 and support for the Governor's program.
g)	Funding source (please	Output appropriation
	detail the internal account code or external	
	organisation)	
h)	Expenses – Air fares	\$18,450.26
	(including taxes and fees)	,
i)	Expenses -	\$9,458.68
	Accommodation	
	(including taxes and fees)	
j)	Expenses - Other	\$4,561.62
	expenses (including	
	surface travel and travel	
	allowances)	400 470 50
k)	Expenses - Total cost	\$32,470.56
l)	Expenses - Are the above	Yes
	costs final and	
	complete?	

a)	Name of traveller(s)	Andrew Jackomos, Director, First Peoples Lead,
		Victoria 2026
		VPS6 Manager, First Peoples
b)	Destination (s)	United Kingdom
c)	Date of travel	02/08/2022 to 10/08/2022
d)	Number of official travel	10
	days (include day of	
	departure and day of	
	return)	
e)	Purpose of travel	To represent Victoria at the Commonwealth
		Games indigenous meeting and Commonwealth
		Games Indigenous Working Group.
		Represent First Peoples at Flag Handover
		Ceremony, Government receptions and events.
		Cultural support for traditional owners
		travelling.

f)	Benefit of travel to the	Knowledge building of all aspects of planning,
	State of Victoria	funding, hosting, delivering a multi-site, multi-
	20000 01 11000110	sport major international event and associated
		tourism, business and cultural programs.
		Delegation represented Victoria at major
		international event, participated in meetings
		with Commonwealth Games Federation,
		Commonwealth Games Australia,
		Commonwealth Games Federation Partnerships'
		key partners, met government and commercial
		stakeholders, attended sporting and cultural
		programs related to the Birmingham
		Commonwealth Games, represented Victoria at
		First Peoples Reconciliation Action Plan
		Workshops and promote the Victoria 2026
		Commonwealth Games and support for the
		Governor's program.
g)	Funding source (please	Output appropriation
5)	detail the internal	
	account code or external	
	organisation)	
h)	Expenses – Air fares	\$28,198.66
	(including taxes and fees)	¥-5,155155
i)	Expenses -	\$6,481
	Accommodation	
	(including taxes and fees)	
j)	Expenses - Other	\$3,611.20
	expenses (including	
	surface travel and travel	
	allowances)	
k)	Expenses - Total cost	\$38,290.86
l)	Expenses - Are the above	Yes
	costs final and	
	complete?	

a)	Name of traveller(s)	Gonul Serbest, CEO, Global Victoria Fiona Letos, Director, International Education and Study Melbourne, Global Victoria VPS6 Trade Manager, Technology and Services, Global Victoria
b)	Destination (s)	United Kingdom
c)	Date of travel	01/08/2022 to 12/08/2022
d)	Number of official travel days (include day of departure and day of return)	12
e)	Purpose of travel	To lead a delegation to the UK as part of Global Victoria's Commonwealth Games trade mission, launching the Victorian Government's Commonwealth Games 2026 business program.

		The mission was to build momentum in the lead up to the 2026 Commonwealth Games and promote Victoria's regional food and beverage
		producers and the Drink Victoria campaign during networking functions.
		Sixteen sport and sport related companies offering solutions and services to the major event sector and professional and community sport in the United Kingdom took part, incorporating activity in Birmingham and London and engaging with the wider Global Victoria mission.
f)	Benefit of travel to the State of Victoria	Improved trade relationships through launch of the Victorian Government's Commonwealth Games 2026 business program and strengthened relationship with the UK and promoted Victoria as a world-class destination for trade, investment, international education, and tourism and showcased Victoria's leadership and capabilities in priority sectors.
g)	Funding source (please detail the internal account code or external organisation)	Output appropriation
h)	Expenses – Air fares (including taxes and fees)	\$31,343.84
i)	Expenses - Accommodation (including taxes and fees)	\$11,344.98
j)	Expenses - Other expenses (including surface travel and travel allowances)	\$7,885.45
k)	Expenses - Total cost	\$50,694.27
l)	Expenses - Are the above costs final and complete?	Yes

a)	Name of traveller(s)	VPS6 Deputy Director Business Events and
		Venues
b)	Destination (s)	United Kingdom
c)	Date of travel	25/07/2022-10/08/2022
d)	Number of official travel	17
	days (include day of	
	departure and day of	
	return)	
e)	Purpose of travel	To coordinate the Global Victoria
		Commonwealth Games trade mission and to
		manage the delivery of key events and will also

		launch the Victorian Government's
		Commonwealth Games 2026 Business Program.
f)	Benefit of travel to the	Commenced the roll out of the Victoria 2026
	State of Victoria	Commonwealth Games Business Program.
		Launched the Victoria 2026 Commonwealth
		Games Business Program and the Drink
		Victorian campaign in the UK. The "Drink
		Victoria Campaign" promoted Victoria's regional
		food and beverage producers to UK hospitality
		stakeholders and buyers.
g)	Funding source (please	Output appropriation.
87	detail the internal	
	account code or external	
	organisation)	
h)	Expenses – Air fares	\$3,763.53
'' <i>'</i>	(including taxes and fees)	45,765.55
i)		¢6 507 01
יי	Expenses -	\$6,597.21
	Accommodation	
	(including taxes and fees)	
j)	Expenses - Other	\$4,787.20
	expenses (including	
	surface travel and travel	
	allowances)	
k)	Expenses - Total cost	\$15,148.44
l)	Expenses - Are the above	Yes
	costs final and	
	complete?	

	Name of turnell orde)	Dunna Whiteal Dinastan of Information
a)	Name of traveller(s)	Duane Whitlock, Director of Information
		Technology, Victoria 2026
b)	Destination (s)	United Kingdom
c)	Date of travel	21/08/2022 to 28/08/2022
d)	Number of official travel	8
	days (include day of	
	departure and day of	
	return)	
e)	Purpose of travel	Research regarding IT systems requirements for
		Commonwealth Games.
f)	Benefit of travel to the	Secure IT systems that are fit for purpose and
	State of Victoria	meet contractual obligations.
g)	Funding source (please	Output appropriation.
	detail the internal	
	account code or external	
	organisation)	
h)	Expenses – Air fares	\$12,010.03
	(including taxes and fees)	
i)	Expenses -	\$1,111.30
	Accommodation	
	(including taxes and fees)	

j)	Expenses - Other expenses (including surface travel and travel allowances)	\$0
k)	Expenses - Total cost	\$13,121.33
l)	Expenses - Are the above costs final and complete?	Yes

a)	Name of traveller(s)	Andrew Jackomos, Director, First Peoples Lead,
		Victoria 2026
b)	Destination (s)	Canada
c)	Date of travel	26/08/2022 to 07/09/2022
d)	Number of official travel	13
	days (include day of	
	departure and day of	
	return)	
e)	Purpose of travel	To participate in several events including <i>The Victoria Forum 2022 – Bridging Divides: Turf, Truth and Trust</i> (Victoria Forum) co-hosted by the University of Victoria and the Senate of Canada, participate in round-table discussions and a series of events convened by the Working Group on the Commonwealth Sport Declaration on Truth, Reconciliation and Partnership with
		Indigenous Peoples (Declaration).
f)	Benefit of travel to the State of Victoria	Victoria's participation in the plenary of <i>The Victoria Forum</i> and contribution to the roundtable discussion on the Declaration was opportune as the Declaration was expected to be endorsed by the Commonwealth Games General Assembly in 2023.
g)	Funding source (please	Output appropriation
	detail the internal	
	account code or external	
	organisation)	
h)	Expenses – Air fares	\$19,265.38
••	(including taxes and fees)	40.050.47
i)	Expenses -	\$3,350.17
	Accommodation	
••	(including taxes and fees)	#0.000.00
j)	Expenses - Other	\$2,806.80
	expenses (including surface travel	
	allowances)	
k)	Expenses - Total cost	\$25,422.35
l)	Expenses - Are the above	Yes
.,	costs final and complete?	103

Interstate travel

a)	Name of traveller(s)	Ingrid Haythorpe and Tahnya Donaghy, co-Lead
	• •	Executives, Office of the Commonwealth Games
b)	Destination (s)	Adelaide and Melbourne
c)	Date of travel	April to June 2022
d)	Number of official travel	16
	days (include day of	
	departure and day of	
	return)	
e)	Purpose of travel	Travel from South Australia for engagement on
		Commonwealth Games project.
f)	Benefit of travel to the	Leadership of Commonwealth Games project
	State of Victoria	team in development stages.
g)	Funding source (please	Output appropriation
	detail the internal	
	account code or external	
	organisation)	
h)	Expenses – Air fares	\$5,002.85
	(including taxes and fees)	
i)	Expenses -	\$3,080.81
	Accommodation	
	(including taxes and fees)	
j)	Expenses - Other	\$98.93
	expenses (including	
	surface travel and travel	
	allowances)	
k)	Expenses - Total cost	\$8,182.59
l)	Expenses - Are the above	Yes
	costs final and	
	complete?	

a)	Name of traveller(s)	Andrew Jackomos, Director, First Peoples Lead
b)	Destination (s)	Sydney
c)	Date of travel	07/06/2022-09/06/2022
d)	Number of official travel	3
	days (include day of	
	departure and day of	
	return)	
e)	Purpose of travel	To attend Reconciliation Australia's National
		Reconciliation Action Plan Conference: Brave
		Together.
f)	Benefit of travel to the	The conference comprised workshops and
	State of Victoria	presentations on the development of
		Reconciliation Action Plans (RAP). Attendance
		provided the Director, First Peoples Engagement
		an opportunity to be part of dialogues and
		discussions with experienced Aboriginal and
		Torres Strait Islander leaders from the
		reconciliation movement and RAP partner
		organisations. This assisted the Director to plan
		the development of Victoria2026's Reconciliation Action Plan.

g)	Funding source (please detail the internal account code or external organisation)	Output appropriation.
h)	Expenses – Air fares	\$377.99
	(including taxes and fees)	
i)	Expenses -	\$472.73
	Accommodation	
	(including taxes and fees)	
j)	Expenses - Other	\$0
	expenses (including	
	surface travel and travel	
	allowances)	
k)	Expenses - Total cost	\$850.72
l)	Expenses - Are the above	Yes
	costs final and complete?	

a)	Name of traveller(s)	Lachlan Larmour, Director, Government Affairs, Victoria 2026
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b)	Destination (s)	Sydney
c)	Date of travel	13/9/2022
d)	Number of official travel	1
	days (include day of	
	departure and day of	
	return)	
e)	Purpose of travel	To undertake a site visit to the Sydney
		Motocross facility at Eastern Creek, to
		understand the design features of air
		pressurised domes.
f)	Benefit of travel to the	As part of due diligence to understand a product
	State of Victoria	in proper detail prior to a potential purchase.
g)	Funding source (please	Output appropriation
	detail the internal	
	account code or external	
	organisation)	
h)	Expenses – Air fares	\$889.12
	(including taxes and fees)	
i)	Expenses -	\$0
	Accommodation	
	(including taxes and fees)	
j)	Expenses - Other	\$0
	expenses (including	
	surface travel and travel	
	allowances)	
k)	Expenses - Total cost	\$889.12
l)	Expenses - Are the above	Yes
	costs final and	
	complete?	

a)	Name of traveller(s)	Jeroen Weimar, Chief Executive Victoria 2026
b)	Destination (s)	Sydney
c)	Date of travel	24 - 25/9/2022
d)	Number of official travel	2
	days (include day of	
	departure and day of	
	return)	
e)	Purpose of travel	To observe the 2022 UCI Road World
	_	Championships (cycling) in Wollongong.
f)	Benefit of travel to the	Observe and analyse the international sporting
	State of Victoria	code execution, event coordination, logistics,
		overlay and international stakeholder
		engagement, ahead of the 2026 Commonwealth
		Games, which were to also include road cycling.
g)	Funding source (please	Output appropriation
	detail the internal	
	account code or external	
	organisation)	
h)	Expenses – Air fares	\$1,781.44
	(including taxes and fees)	
i)	Expenses -	\$350.08
	Accommodation	
	(including taxes and fees)	
j)	Expenses - Other	\$0
	expenses (including	
	surface travel and travel	
	allowances)	
k)	Expenses - Total cost	\$2,131.52
l)	Expenses - Are the above	Yes
	costs final and	
	complete?	

a)	Name of traveller(s)	Jessica Lambous, Chief Corporate and Finance,
		Victoria 2026
b)	Destination (s)	Sydney
c)	Date of travel	10 - 11/11/2022
d)	Number of official travel	2
	days (include day of	
	departure and day of	
	return)	
e)	Purpose of travel	Meeting and knowledge building from the 2018
		Invictus Games - Tim Hodgson COO Invictus
		Australia and Kate Searle, Workforce specialist
		events, 2022 Commonwealth Games assurance
		team.
f)	Benefit of travel to the	Assisted in planning, and delivering a multi-site,
	State of Victoria	multi-sport major international event and the
		corporate and governance requirements.
g)	Funding source (please	Output appropriation
	detail the internal	

	account code or external organisation)	
h)	Expenses – Air fares (including taxes and fees)	\$1,151.90
i)	Expenses - Accommodation (including taxes and fees)	\$330.95
j)	Expenses - Other expenses (including surface travel and travel allowances)	\$0
k)	Expenses - Total cost	\$1,482.85
l)	Expenses - Are the above costs final and complete?	Yes

α)	Name of traveller(s)	Jeroen Weimar, Chief Executive, Victoria 2026 Kate Matson, Chief, Games Services Bridie O'Donnell, Chief, Strategy and Delivery Services Charlotte Spendlove, Chief, Communications and Marketing Andrew Abbott, Chief, Culture and Ceremonies Charles Quelch, Chief, Games Operations* Andrew Jackomos, Director, First Peoples Lead Melanie Chisholm, Director, Engagement and Partnerships
b)	Destination (s)	Nicholas White, Director, Office of the CEO Gold Coast
c)	Date of travel	16/11/2022 - 17/11/2022
d)	Number of official travel days (include day of departure and day of return)	2
е)	Purpose of travel	Victoria 2026 executive forum and opportunity to visit 2018 Gold Coast Commonwealth Games sites.
f)	Benefit of travel to the State of Victoria	Meeting and knowledge building from the 2018 Gold Coast Commonwealth Games hosts. Discussions canvassed planning, funding, hosting, delivering a multi-site, multi-sport major international event and associated tourism, business and cultural programs.
g)	Funding source (please detail the internal account code or external organisation)	Output appropriation.
h)	Expenses – Air fares (including taxes and fees)	\$5,859.44

i)	Expenses - Accommodation (including taxes and fees)	\$3,390.91
j)	Expenses - Other expenses (including surface travel and travel allowances)	\$4,250.67
k)	Expenses - Total cost	\$13,501.02
l)	Expenses - Are the above costs final and complete?	Yes

^{*}Note Charles Quelch travel dates were 16 - 20/11/2022.

19) Please detail the extent of departmental/agency interactions with the First Nations People of Victoria in preparation for the 2026 Commonwealth Games

Response

DJSIR consulted regularly with Gunaikurnai Land and Waters Aboriginal Corporation (LaTrobe Valley), Wadawurrung Traditional Owners Aboriginal Corporation (Geelong and Ballarat), and Dja Dja Wurrung Clans Aboriginal Corporation (Bendigo) on preparations for the planning, delivery, and legacy of the 2026 Commonwealth Games.

DJSIR executives also attended meetings for the First People's Leadership Group (a sub-committee of the Organising Committee Board), which was established to oversee the development of the Victoria 2026 Reconciliation Action Plan. This Group met in February, April and June 2023.

END