



**PUBLIC ACCOUNTS AND ESTIMATES COMMITTEE**

**2015–16 FINANCIAL AND PERFORMANCE OUTCOMES  
GENERAL QUESTIONNAIRE**

**DEPARTMENT OF PREMIER AND CABINET**

## SECTION A: Output variances and program outcomes

### Question 1 (all departments) Completed initiatives from past budgets

For the following initiatives that were due to be completed in 2015–16, please provide details of the outcomes expected to be achieved in the community<sup>1</sup> and the outcomes actually achieved to date. Please quantify outcomes where possible.

Initiative	Source	Actual date of completion (month and year)	Expected outcomes	Actual outcomes
Nil Response				

### Question 2 (departments only) Treasurer's advances and other budget supplementation

Please identify all outputs (and relate them to departmental programs) for which the department received additional funding after the initial budget (as described in *BFMG-42: Budget Supplementation*) in 2015-16. For each output, please quantify the additional funding, indicate the source of the additional funding (e.g. 'Treasurer's Advance', 'appropriations that would otherwise be unapplied', 'accumulated surplus') and explain why additional funding was required:

Output	Program	Additional funding	Source of funding	Reasons why additional funding was required
		(\$ million)		
Aboriginal policy, strengthening Aboriginal cultural heritage and communities		0.7	Appropriations that would otherwise be unapplied (carryover from 2014–15 to 2015–16)	\$0.7 million required due to deferral of activities from 2014–15 to 2015–16

<sup>1</sup> 'Outcomes' are the impact of service delivery on the community rather than a description of the services delivered.

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Multicultural Affairs policy and programs		7.8	Appropriations that would otherwise be unapplied (carryover from 2014–15 to 2015–16) and Treasurer's Advance	<ul style="list-style-type: none"> <li>• \$2.5 million required due to deferral of activities from 2014–15 to 2015–16</li> <li>• \$5.3 million Treasurer's Advance provided for Social Cohesion and Community Resilience funding</li> </ul>
Strategic advice and government support		10.7	Appropriations that would otherwise be unapplied (carryover from 2014–15 to 2015–16) and Section 30 transfer to output appropriations	<ul style="list-style-type: none"> <li>• \$8.3 million required due to deferral of activities from 2014–15 to 2015–16</li> <li>• \$2.4 million funding required via Section 30 transfer for operational costs associated with DPC</li> </ul>
Public sector integrity		6.8	Appropriations that would otherwise be unapplied (carryover from 2014–15 to 2015–16) and Treasurer's Advance	<ul style="list-style-type: none"> <li>• \$6.2 million required due to deferral of activities from 2014–15 to 2015–16</li> <li>• \$0.5 million Treasurer's Advance provided for the Victorian Ombudsman office relocation</li> </ul>
Public administration advice and support		0.2	Appropriations that would otherwise be unapplied (carryover from 2014–15 to 2015–16)	\$0.2 million required due to deferral of activities from 2014–15 to 2015–16
Public sector ICT and digital government		2.8	Appropriations that would otherwise be unapplied (carryover from 2014–15 to 2015–16) and Treasurer's Advance	<ul style="list-style-type: none"> <li>• \$1.7 million required due to deferral of activities from 2014–15 to 2015–16</li> <li>• \$1.1 million Treasurer's Advance funding for Digital Government from the Department of Economic Development, Jobs, Transport and Resources</li> </ul>
Office of the Victorian Government Architect		1.3	Treasurer's Advance	\$1.3 million for supplementary funding for the Office of the Victorian Government Architect for machinery-of-government transfer from the Department of Environment, Land, Water and Planning

Government-wide leadership, reform and implementation		11.1	Treasurer's Advance	<ul style="list-style-type: none"> <li>• \$6.0 million Treasurer's Advance provided for the back to work scheme pilot interventions</li> <li>• \$0.1 million Treasurer's Advance provided for implementation of the re-opened Hazelwood Mine Fire Inquiry reports</li> <li>• \$5.0 million provided for the National Disability Insurance Scheme</li> </ul>
Women and Equality Policy and Programs		6.6	Appropriations that would otherwise be unapplied (carryover from 2014–15 to 2015–16) and Treasurer's Advance	<ul style="list-style-type: none"> <li>• \$0.6 million required due to deferral of activities from 2014–15 to 2015–16</li> <li>• \$6.0 million Treasurer's Advance provided for reaching all Victorians where they live, work and play</li> </ul>

### **Question 3 (Department of Treasury and Finance only) Revenue certification**

This question does not apply to DPC.

**SECTION B: Asset investment (departments only)****Question 4 Details of actual investment and variance against budget – current projects**

Please provide the following details about each of the selected asset investment projects:

Project	Estimated expenditure in 2015–16 (2015–16 budget papers) (\$ million)	Actual expenditure in 2015–16 (\$ million)	Explanation for any variances greater than ±10 per cent or \$100 million between estimated and actual expenditure	Estimated practical completion date in 2015–16 budget papers	Estimated practical completion date in 2016–17 budget papers	Explanation for any changes to the estimated practical completion date	Estimated TEI in 2015–16 budget papers (\$ million)	Estimated TEI in 2016–17 budget papers (\$ million)	Explanation for any changes to the estimated practical completion date
Public Record Office Victoria asset maintenance and renewal program	1.005	0.839	The majority of the 2015–16 scheduled works have been completed. An amount of \$0.166 million was carried over into 2016–17 to complete the upgrade of environmental control and air-conditioning systems.	June 2019	June 2019	Not applicable	3.618	3.618	Not applicable
Public Record Office Victoria digital archive	1.503	0.262	\$1.503 million was allocated for the project in 2015–16. A capital re-phase of \$1.0 million from 2015–16 to 2016–17 was required. The website redevelopment	June 2018	June 2018	Not applicable	4.062	4.062	Not applicable

			has commenced and will be completed in 2016–17 which required a carryover of \$0.241 million into 2016–17 to complete the project.						
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**Question 5 Details of actual investment and variance against budget – projects completed (or expected to be completed)**

Please provide the following details for all of the asset projects listed below, which were reported as ‘completed or expected to be completed’ prior to 30 June 2016 in the 2016–17 budget papers:

Project	TEI in the 2015–16 budget papers	Total actual investment	Actual expenditure in 2015–16	Explanation for any variances greater than ±10 per cent or \$100 million	Impact of any variances	Estimated practical completion date	Actual practical completion date	Explanation for any variance in completion date
	(\$ million)	(\$ million)	(\$ million)					
Protection and Preservation of Government House – Stage 2	2.500	2.500	1.721	The balance of the project (\$1.721 million) was completed in 2015–16	Not applicable	June 2016	June 2016	Not applicable

**Question 6 Major Projects Victoria and high-value high-risk projects**

- (a) Please list all projects included in the 2015–16 budget papers that were allocated to your department, and had an involvement from Major Projects Victoria. Please give a brief description of the involvement that Major Projects Victoria had in the project.

Project	Involvement of Major Projects Victoria
Nil Response	

- (b) Please list all projects included in the 2015-16 budget papers that were allocated to your department, and were classified as high-value and high-risk. Please also specify which gateway reviews, if any, were undertaken or completed.

Project	Gateway review(s) undertaken	Gateway review(s) completed
Nil Response		

**Question 7 PPP expenditure and line items**

Please indicate the amount included in the following line items in your financial statements for 2015–16 (using the budget portfolio outcomes for departments) which related to payments for commissioned public private partnerships (PPPs).

Line item	Amount within this line item reflecting payments for PPPs (\$ million)
	2015–16
<i>Operating statement</i>	
Interest expense	Not Applicable
'Other operating expenses'	Not Applicable
Other line items within expenses from transactions	Not Applicable

<i>Cash flow statement</i>	
Payments to suppliers and employees	Not Applicable
Interest and other costs of finance paid	Not Applicable
Repayment of finance leases	Not Applicable
Other line items in the cash flow statement	Not Applicable
<i>Administered items statement</i>	
Expenses on behalf of the State	Not Applicable
Interest and depreciation expense	Not Applicable
Other line items within 'administered expenses'	Not applicable



### Question 8 Net cash flows from investments in financial assets for policy purposes – GGS

Regarding the ‘net cash flows from investments in financial assets for policy purposes’ in the general government sector cash flow statement for 2015–16, please provide the following details about any sources of cash inflows and cash outflows included in that line item which are connected with your department or its controlled entities:

- the project related to the cash flow (using the same project names as are used in Budget Paper No.4 where possible)
- the initial budget estimate (**not** the revised estimate) for cash flow in 2015–16
- the actual cash flow in 2015–16
- explanation for variances between estimates and actuals cash flows; and
- for cash flows associated with projects in BP4, provide the capital contribution made through the Department and the actual expenditure made by the PNFC entity.

#### Cash inflows

Project	Estimated cash inflow in 2015–16	Actual cash inflow in 2015–16	Explanation for any variances greater than $\pm 10$ per cent or \$100 million between estimated and actual cash inflows	Capital contribution made through the Department	Capital expenditure made by the PNFC entity
	(\$ million)	(\$ million)		(\$ million)	(\$ million)
Nil Response					

#### Cash outflows

Project	Estimated cash outflow in 2015–16	Actual cash outflow in 2015–16	Explanation for any variances greater than $\pm 10$ per cent or \$100 million between estimated and actual cash outflows	Capital contribution made through the Department	Capital expenditure made by the PNFC entity
	(\$ million)	(\$ million)		(\$ million)	(\$ million)
Nil Response					

### Question 9 Net cash flows from investments in financial assets for policy purposes – SoV

Regarding the ‘net cash flows from investments in financial assets for policy purposes’ in the State of Victoria cash flow statement for 2015–16, please provide the following details about any sources of cash inflows and cash outflows included in that line item which are connected with your department or its controlled entities:

- the project related to the cash flow (using the same project names as are used in Budget Paper No.4 where possible)
- the initial budget estimate (**not** the revised estimate) cash flow in 2015–16
- the actual cash flow in 2015–16
- explanation for variances between estimates and actuals cash flows; and
- for cash flows associated with projects in BP4, provide the capital contribution made through the Department and the actual expenditure made by the PNFC entity.

#### Cash inflows

Project	Estimated cash inflow in 2015–16 (\$ million)	Actual cash inflow in 2015–16 (\$ million)	Explanation for any variances greater than ±10 per cent or \$100 million between estimated and actual cash inflows	Capital contribution made through the Department (\$ million)	Capital expenditure made by the PNFC entity (\$ million)
Nil Response					

#### Cash outflows

Project	Estimated cash outflow in 2015–16 (\$ million)	Actual cash outflow in 2015–16 (\$ million)	Explanation for any variances greater than ±10 per cent or \$100 million between estimated and actual cash outflows	Capital contribution made through the Department (\$ million)	Capital expenditure made by the PNFC entity (\$ million)
Nil Response					

**Question 10 (DTF only) Purchases of non-financial assets – government purpose classification**

This question does not apply to DPC.

**SECTION B: Asset investment (non-departments only)****Question 11 Details of actual investment and variance against budget for projects**

This question does not apply to DPC.

**Question 12 Details of actual investment and variance against budget for entities**

This question does not apply to DPC.

**SECTION C: Revenue and appropriations****Question 13 (all departments and entities) Changes from previous year by revenue/income category**

Please explain any changes greater than  $\pm 10$  per cent or \$100 million between the actual result for 2014–15 and the actual result for 2015–16 for each revenue/income category detailed in your operating statement. Please also indicate what any additional revenue was used for or how any reduced amounts of revenue affected service delivery.

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

If there were no revenue/income categories for your department/agency for which the 2015–16 expenditure changed from the prior year's expenditure by more than  $\pm 10$  per cent or \$100 million, you do not need to answer this question. If this is the case, please indicate 'no relevant line items' in the table(s) below.

Revenue category	2014–15 actual (\$ million)	2015–16 actual (\$ million)	Explanations for changes greater than $\pm 10$ per cent or \$100 million	How the additional revenue was used/the impact of reduced revenue
Output appropriations	443.4	309.5	This reduction is due to the full year impact of Arts sector agencies being transferred out of DPC following machinery-	There was no impact as reduced revenue was a result of Arts sector agencies being transferred out of DPC following

			of-government changes effective 1 January 2015. This was partially offset by funding in 2015–16, including Service Victoria and Multicultural Affairs initiatives	machinery-of-government changes
Special appropriations	27.8	50.6	This increase is largely due to the full year impact of machinery-of-government changes following the Victorian Electoral Commission being transferred into DPC effective 1 January 2015. The increase also reflects the Royal Commission into Family Violence and the reopening of the Hazelwood Mine Fire Inquiry commencing in 2015	Additional revenue was used on operations within the Victorian Electoral Commission, the Royal Commission into Family Violence and the Hazelwood Mine Fire Inquiry
Interest	7.6	0.0	This reduction is due to the full year impact of the Arts sector agencies being transferred out of DPC following machinery-of-government changes effective 1 January 2015	There was no impact as reduced revenue was a result of Arts sector agencies being transferred out of DPC following machinery-of-government changes
Sale of goods and services	34.6	1.6	This reduction is due to the full year impact of Arts sector agencies being transferred out of DPC following machinery-of-government changes effective 1 January 2015	There was no impact as reduced revenue was a result of Arts sector agencies being transferred out of DPC following machinery-of-government changes
Grants	13.2	36.3	This increase is due to a grant being received from the Department of Economic Development, Jobs, Transport and Resources in 2015–16 for Digital Government	Revenue provided for Digital Government ICT initiatives
Other income	13.4	2.1	This reduction is due to the full year impact of Arts sector agencies being transferred out of DPC following machinery-of-government changes	There was no impact as reduced revenue was a result of Arts sector agencies being transferred out of DPC following MOG changes
<b>Total income from transactions</b>	<b>540.3</b>	<b>400.1</b>		

### **Question 14 (all departments and entities) Variances from budget/target by revenue/income category**

Please explain any variances greater than  $\pm 10$  per cent or \$100 million between the initial budget estimate (**not** the revised estimate) and the actual result for 2015–16 for each revenue/income category detailed in your operating statement. Please also identify any actions taken in response to the variations, either to mitigate or take advantage of the impact.

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

If there were no revenue/income categories for your department/agency for which the 2015–16 expenditure varied from the initial budget estimate by more than  $\pm 10$  per cent or \$100 million, you do not need to answer this question. If this is the case, please indicate ‘no relevant line items’ in the table(s) below.

<b>Revenue category</b>	<b>2015–16 budget estimate</b> <b>(\$ million)</b>	<b>2015–16 actual</b> <b>(\$ million)</b>	<b>Explanations for variances greater than <math>\pm 10</math> per cent or \$100 million</b>	<b>Actions taken in response</b>
Output appropriations	339.0	309.5	Not applicable	Not applicable
Special appropriations	57.1	50.6	Lower than budgeted expenses within the Victorian Electoral Commission (VEC) and the Royal Commission into Family Violence	No actions taken as less expenditure than budgeted was incurred with less appropriation revenue being applied
Interest	0.1	0.0	Not applicable	Not applicable
Sale of goods and services	1.6	1.6	Not applicable	Not applicable
Grants	27.7	36.3	Variance includes grant revenue from the Department of Health and Human Services for the National Disability Insurance Scheme (NDIS)	Grant revenue was used predominantly to fund the operations of the NDIS
Other income	4.7	2.1	Variance is due to DPC no longer receiving Master Agency Media Services (MAMS) Trust rebates as this function was transferred to the Department of Treasury and Finance in 2015–16	No impact on net result from transactions as the operation of the MAMS trust was transferred to DTF
<b>Total income from</b>	<b>430.2</b>	<b>400.1</b>		

transactions				
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### Question 15 (departments only)

Please provide a break-down of the Department's total parliamentary authority (as calculated for the Department's comprehensive operating statement in the departmental financial statements in Budget Paper No.5 and in the budget portfolio outcomes in the annual report) into the following sources. If the variance between any budget and actual exceeds  $\pm 10$  per cent or \$100.0 million, please provide reasons for the variance. Part of the budget column table has been pre-filled from the 2015–16 budget papers – please fill all blank spaces, including zero where appropriate.

	2015–16 initial budget estimate (\$ million)	2015–16 Actual (\$ million)	Explanation for variance (please relate these changes to the 'summary of compliance with annual parliamentary appropriations' note in your department's annual report).
Annual appropriations	323.2	292.0	
<ul style="list-style-type: none"> <li>Provision of outputs</li> </ul>	320.4	286.4	\$31.3 million has been carried over to 2016–17 for various projects not completed as expected in 2015–16, predominately within the integrity bodies and multicultural affairs
<ul style="list-style-type: none"> <li>Additions to the net asset base</li> </ul>	2.7	5.6	An increase in ATNAB due to a Treasurer's Advance of \$4.5 million for the Victorian Ombudsman's office relocation project. This increase is partially offset by a carryover to 2016–17 of \$0.4 million for Public Record Office Victoria projects and a funding transfer to output of \$0.2 million
<ul style="list-style-type: none"> <li>Payments made on behalf of the State</li> </ul>	0.0	0.0	Not applicable
Receipts credited to appropriations	0.5	0.6	
<ul style="list-style-type: none"> <li>Provision of outputs</li> </ul>	0.5	0.6	An increase due to more goods and services transactions at Public Record Office Victoria
<ul style="list-style-type: none"> <li>Additions to the net asset base</li> </ul>	0.0	0.0	Not applicable
<ul style="list-style-type: none"> <li>Payments made on behalf of the State</li> </ul>	0.0	0.0	Not applicable
Unapplied previous year's appropriation	20.5	22.5	

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• Provision of outputs	18.0	22.5	The increase in carryover is mainly due to the transfer of unapplied previous year's ATNAB funding to provision of output for the department's desktop transformation project
• Additions to the net asset base	1.5	0.0	The Treasurer approved a transfer of unapplied previous year's ATNAB funding to provision of output for the department's desktop transformation project
• Payments made on behalf of the State	1.0	0.0	The initial carryover estimate for Hazelwood Mine Fire Inquiry was replaced by new special appropriation funding in 2015–16
Total (new) appropriation (sum of above three)	344.2	315.1	
• Provision of outputs	339.0	309.5	Variance explanations are contained in the rows above The \$309.5 million is the total controlled provision of output appropriation applied in 2015–16
• Additions to the net asset base	4.2	5.6	Variance explanations are contained in the rows above The \$5.6 million is the total controlled additions to net asset base appropriation applied in 2015–16
• Payments made on behalf of the State	1.0	0.0	Variance explanations are contained in the rows above
Accumulated surplus – previously applied appropriation	0.0	0.0	Not applicable
Gross annual appropriation	344.2	315.1	Variance explanations are contained in the rows above The \$315.1 million is the total appropriation applied for DPC in 2015–16
Special appropriations	62.7	51.6	
• Provision of outputs	57.1	50.6	Lower than budgeted expenses for the Victorian Electoral Commission and the Royal Commission Into Family Violence did not affect output
• Additions to the net asset base	5.6	1.0	Lower than budgeted capital costs were incurred by the Victorian Electoral Commission
• Payments made on behalf of the State	0.0	0.0	Not applicable

Funds received through Trust funds	34.1	40.0	
<ul style="list-style-type: none"> <li>Provision of outputs</li> </ul>	34.1	40.0	Variance includes grant revenue from the Department of Health and Human Services to be used for the National Disability Insurance Scheme
<ul style="list-style-type: none"> <li>Additions to the net asset base</li> </ul>	0.0	0.0	Not applicable
<ul style="list-style-type: none"> <li>Payments made on behalf of the State</li> </ul>	0.0	0.0	Not applicable
Total parliamentary authority	441.0	406.7	
<ul style="list-style-type: none"> <li>Provision of outputs</li> </ul>	430.2	400.1	Variance explanations are contained in the rows above This row appears on page 106 of DPC's Annual Report. 'Appendix 1 - Budget Portfolio Outcomes - Comprehensive Operating Statement - Total income from transactions'
<ul style="list-style-type: none"> <li>Additions to the net asset base</li> </ul>	9.8	6.6	Variance explanations are contained in the rows above The \$6.6 million is total of 'ATNAB appropriations applied' on page 66 and 'Capital costs incurred by the Victorian Electoral Commission' on page 67 of DPC's Annual Report Note 4 'Summary of compliance with annual parliamentary and special appropriations'
<ul style="list-style-type: none"> <li>Payments made on behalf of the State</li> </ul>	1.0	0.0	Variance explanations are contained in the rows above

For the last three rows, please advise where this appears in the department's annual report



**Question 16 Revenue from trust accounts passed to other bodies**

Regarding funds received through trust accounts, please identify any payments that were passed directly to other bodies without being counted in your entity's comprehensive operating statement. For each payment, please identify:

- (a) the value of payments;
- (b) the recipients of the payments; and
- (c) the purpose of the payments.

Trust account	Total payments from the account to bodies other than the Department, 2015–16 (\$ million)	Recipient of the payment	Purpose of the payment
Master Agency Media Services Trust (MAMS)	0.4	DTF	The trust account was transferred to DTF from DPC in October 2015

**Question 17 (Department of Treasury and Finance only) Revenue initiatives**

This question does not apply to DPC.

## SECTION D: Expenses

### Question 18 Expenses changed from previous year

Please explain any changes greater than  $\pm 10$  per cent or \$100 million between the prior year's actual result and the actual result for 2015–16 for each category of expenses detailed in your operating statement. Please also detail the outcomes in the community<sup>2</sup> achieved by any additional expenses or the impact on the community of reduced expenses (if there was no impact, please explain how that was achieved).

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

If there were no categories of expenses for your department/agency for which the 2014–15 expenditure differed from the prior year's expenditure by more than  $\pm 10$  per cent or \$100 million, you do not need to answer this question. If this is the case, please indicate 'no relevant line items' in the table(s) below.

Expenses category	2014–15 actual (\$ million)	2015–16 actual (\$ million)	Explanations for variances greater than $\pm 10$ per cent or \$100 million	Outcomes achieved by additional expenses/impact of reduced expenses
Employee benefits	215.2	194.6	Not applicable	Not applicable
Depreciation	37.1	12.6	This reduction is due to the full year impact of Arts agencies being transferred out of DPC following machinery-of-government changes effective 1 January 2015	No impact as the reduced expenditure was a result of Arts Victoria being transferred out of DPC following machinery-of-government changes
Interest expense	0.1	0.1	Not applicable	Not applicable
Grants expense	77.3	40.0	This reduction is due to the full year impact of Arts Victoria grants being transferred out of DPC following machinery-of-government changes effective 1 January 2015, partially offset by an increase in grants expense for the integrity bodies transferred into DPC	No impact as the reduced expenditure was a result of Arts Victoria being transferred out of DPC following machinery-of-government changes
Capital asset charge	54.6	8.7	This reduction is due to the full year impact of Arts agencies being transferred out of DPC following machinery-of-government changes effective 1 January 2015	No impact as the reduced expenditure was a result of Arts Victoria being transferred out of DPC following machinery-of-government changes

<sup>2</sup> That is, the impact of service delivery on the community rather than a description of the services delivered.

Other expenses	151.1	118.3	This reduction is due to the full year impact of Arts agencies being transferred out of DPC following machinery-of-government changes effective 1 January 2015, partially offset by increased expenses due to new initiatives, including Service Victoria	No impact as the reduced expenditure was a result of Arts Victoria being transferred out of DPC following machinery-of-government changes
<b>Total expenses from transactions</b>	<b>535.4</b>	<b>374.3</b>		

### **Question 19 Expenses varying from budget**

Please explain any variances greater than  $\pm 10$  per cent or \$100 million between the initial budget estimate (**not** the revised budget) and the actual result for 2015–16 for each category of expenses detailed in your operating statement. Please also detail the outcomes in the community<sup>3</sup> achieved by any additional expenses or the impact on the community of reduced expenses (if there was no impact, please explain how that was achieved).

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

If there were no categories of expenses for your department/agency for which the 2015–16 expenditure varied from the initial budget estimate by more than  $\pm 10$  per cent or \$100 million, you do not need to answer this question. If this is the case, please indicate ‘no relevant line items’ in the table(s) below.

<b>Expenses category</b>	<b>2015–16 budget estimate</b> <b>(\$ million)</b>	<b>2015–16 actual</b> <b>(\$ million)</b>	<b>Explanations for variances greater than <math>\pm 10</math> per cent or \$100 million</b>	<b>Outcomes achieved by additional expenses/impact of reduced expenses</b>
Employee benefits	214.8	194.6	Not applicable	Not applicable

<sup>3</sup> That is, the impact of service delivery on the community rather than a description of the services delivered.

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Depreciation	14.5	12.6	Not applicable	Not applicable
Interest expense	0.0	0.1	Not applicable	Not applicable
Grants expense	53.3	40.0	Various grant payments to private sector businesses and non-profit organisations mainly related to Multicultural Affairs and the Community Resilience and Countering Violent Extremism Unit were not incurred as expected in 2015–16	Unspent appropriations have been carried over to 2016-17
Capital asset charge	8.7	8.7	Not applicable	Not applicable
Other expenses	141.0	118.3	There was lower than expected expenditure in the Victorian Electoral Commission (VEC). Operating expenses for various investigative activities and subsequent public hearings in the Independent Broad-based Anti-corruption Commission (IBAC) were lower than anticipated in 2015–16	There was no impact as a result of the reduced expenditure for the VEC. Special appropriation revenue was reduced IBAC carryforward of budget into 2016–17
<b>Total expenses from transactions</b>	<b>432.3</b>	<b>374.3</b>		

**Question 20 (departments only) Expenditure reduction targets**

Please provide the following details about the realisation of expenditure reduction targets in 2015–16. In providing targets, please provide the cumulative target rather than the change in savings from one year to the next (i.e. provide the target on the same basis as the budget papers). Please provide figures for the Department including its controlled entities.<sup>4</sup>

<b>Initiative</b>	<b>Total value of efficiencies/savings expected to be realised from that initiative in 2015–16 (\$ million)</b>	<b>Explanation for any variances greater than ±10 per cent between estimated and actual expenditure reductions</b>	<b>How the efficiencies/savings have been achieved (i.e. what measures or changes have been introduced)</b>
Government election commitment savings (2011–12 Budget)	18.0	Not applicable	DPC met its contribution to the savings through a range of measures to reduce departmental expenses by consolidating activities and minimising duplication and waste in administration, corporate and management functions
Measures to offset the GST reduction (2011–12 Budget)	2.0	Not applicable	DPC met its contribution to the savings through a range of measures to reduce departmental expenses by consolidating activities and minimising duplication and waste in administration, corporate and management functions
Maintain a sustainable public service (2011–12 Budget Update)	24.1	Not applicable	DPC met its contribution to the savings through a range of measures to reduce departmental expenses by consolidating activities and minimising duplication and waste in administration, corporate and management functions
Capping departmental expenditure growth (2011–12 Budget Update)	0.0	Not applicable	Not applicable
'Total savings' line item in 2012-13 Budget	3.2	Not applicable	DPC met its contribution to the savings through a range of measures to reduce departmental expenses by consolidating activities and minimising duplication and waste in administration, corporate and management functions

<sup>4</sup> That is, please provide this information for the Department on the same basis of consolidation as is used in the budget papers.

Efficiency measures (2012-13 Budget Update)	12.6	Not applicable	DPC met its contribution to the savings through a range of measures to reduce departmental expenses by consolidating activities and minimising duplication and waste in administration, corporate and management functions
Efficiency and expenditure reduction measures (2013-14 Budget)	9.0	Not applicable	DPC met its contribution to the savings through a range of measures to reduce departmental expenses by consolidating activities and minimising duplication and waste in administration, corporate and management functions
Efficiency measures (2013-14 Budget Update)	0.0	Not applicable	Not applicable
Application of an efficiency dividend to non-frontline departmental expenditure (2014-15 Budget)(BP3 p.79)	0.2	Not applicable	DPC met its contribution to the savings through a range of measures to reduce departmental expenses by consolidating activities and minimising duplication and waste in administration, corporate and management functions
Efficiency and expenditure reduction measures (2015-16 Budget)(BP3 p.105)	0.083	Not applicable	DPC met its contribution to the savings through a range of measures to reduce departmental expenses by consolidating activities and minimising duplication and waste in administration, corporate and management functions
Labor Financial Statement expenditure reduction	0.7	Not applicable	DPC met its contribution to the savings through a range of measures to reduce departmental expenses by consolidating activities and minimising duplication and waste in administration, corporate and management functions
Other		Nil Response	

### **Question 21 Changes to service delivery from expenditure reduction initiatives**

- (a) Please detail any changes to your department's/agency's service delivery as a result of expenditure reduction initiatives, e.g. changes to the timing and scope of specific programs or discontinued programs in 2015–16:

Nil Response

- (b) As a result of the expenditure reduction initiative 'Reduce the use of labour hire firms' for 2015–16 (BP3 p.105), please detail any changes to your department's/agency's service delivery

Nil Response

**Question 22 (departments only) Achievement of reprioritisation of existing resources**

The 2015–16 budget papers include targets for ‘funding from reprioritisation of existing resources’ to fund new initiatives (2015-16 Budget Paper No.2, p.58). This is in addition to any savings or efficiencies resulting from expenditure reduction measures. For your department (including all controlled entities),<sup>5</sup> please indicate:

- (c) what areas of expenditure (including projects and programs if appropriate) the funding was reprioritised from (i.e. what the funding was initially provided for);
- (d) for each area of expenditure (or project or program), how much funding was reprioritised in each year; and
- (e) the impact of the reprioritisation on those areas.

Area of expenditure originally funded	Value of funding reprioritised in 2015–16	Impact of reprioritisation of funding
	(\$ million)	
Office of the Chief Parliamentary Counsel	0.6	No impact on service delivery
Office of the Governor	2.4	No impact on service delivery
Digital Government funding	4.0	No impact on service delivery

**Question 23 (Department of Treasury and Finance only) Expenses by government purpose classifications**

This question does not apply to DPC.

<sup>5</sup> That is, please provide this information for the Department on the same basis of consolidation as is used in the budget papers.

**Question 24 (PNFC and PFC entities only) Dividends paid to the general government sector**

Please detail the value of dividends paid by your agency to the general government sector over the last three years, explaining the reasons for any significant changes over that period and the impact of any changes on the agency.

Total dividends paid in 2013–14 (\$ million)	Total dividends paid in 2014–15 (\$ million)	Total dividends paid in 2015–16 (\$ million)	Explanation for any variance greater than $\pm 10$ per cent or \$100 million	Impact of changes to dividends on the agency
Not applicable to DPC				

**SECTION E: Public sector workforce****Question 25 Full-time equivalent staff by level**

Please fully complete the table below, providing actual FTE staff numbers at 30 June 2016, at 30 June 2015 and 30 June 2014 (broken down by the categories listed below) for the Department. Please provide figures consolidated on the same basis as the expenditure for the Department in the budget papers.

Grade	30 June 2014 (Actual FTE number)	30 June 2015 (Actual FTE number)	30 June 2016 (Actual FTE number)
Secretary	1.00	1.00	1.00
EO-1	3.00	6.00	4.00
EO-2	16.80	17.60	25.00
EO-3	12.80	16.00	13.00
VPS Grade 7 (STS)	8.80	12.30	24.70
VPS Grade 6	77.51	106.80	123.62



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VPS Grade 5	125.28	129.04	186.66
VPS Grade 4	93.40	98.10	146.03
VPS Grade 3	62.16	57.86	66.91
VPS Grade 2	11.35	11.00	20.11
VPS Grade 1	na	na	na
Government Teaching Service	na	na	na
Health services	na	na	na
Police	na	na	na
Allied health professionals	na	na	na
Child protection	na	na	na
Disability development and support	na	na	na
Custodial officers	na	na	na
Other*	26.63	47.89	44.65
<b>Total</b>	<b>438.73</b>	<b>503.79</b>	<b>655.67</b>

\* Includes Casuals, Legal Officers, Ministerial Transport Officers

**Question 26 FTE staff numbers by employment type**

In the table below, please detail the salary costs for 2013–14, 2014–15 and 2015–16, broken down by ongoing, fixed-term and casual, and explain any variances greater than  $\pm 10$  per cent or \$100 million between the years for each category.

<b>Employment category</b>	<b>Gross salary 2013–14 (\$ million)</b>	<b>Gross salary 2014–15 (\$ million)</b>	<b>Gross salary 2015–16 (\$ million)</b>	<b>Explanation for any year-on-year variances greater than <math>\pm 10</math> per cent or \$100 million</b>
Ongoing	38.1	39.4	56.8	Variation is due to changes in staffing profiles to meet departmental objectives
Fixed-term	3.6	4.9	6.7	Variation is due to changes in staffing profiles to meet departmental objectives
Casual	0.7	0.6	0.6	Not applicable
<b>Total</b>	<b>42.4</b>	<b>44.9</b>	<b>64.1</b>	

**Question 27 Executive salary increases**

Please detail the number of executives who received increases in their base remuneration in 2015–16, breaking that information down according to what proportion of their salary the increase was, and explaining the reasons for executives' salaries increasing in each bracket.

<b>Increase in base remuneration</b>	<b>Number of executives receiving increases in their base rate of remuneration of this amount in 2015–16</b>	<b>Reasons for these increases</b>
0-3 per cent	44	Annual review (44)
3-5 per cent	42	Increase in lieu of bonus removal (41) Reassessment (1)
5-10 per cent	1	Reassessment (1)
10-15 per cent	0	Not applicable
greater than 15 per cent	2	Reassessment (2)

**Question 28 Enterprise bargain agreements (EBA)(Department of Treasury and Finance only)**

This question does not apply to DPC.

**SECTION F: Inter-sector flows****Question 29 (Department of Treasury and Finance only) Inter-sector flows**

This question does not apply to DPC.

**SECTION G: Government decisions impacting on the finances****Question 30 Machinery-of-government changes**

- (a) Please detail the final costs incurred in the following categories as a result of machinery-of-government changes. Also provide a description of any relevant machinery-of-government changes during 2015–16.

	<b>Final costs as a result of machinery-of-government changes (\$ million)</b>
Consultants and contractors (including legal advice)	0
Relocation	0.0016 (no 2015–16 costs)
Telephony	0
IT and records management	0.420 (inclusive of 0.095 in 2015–16)
Rebranding	0.011 (no 2015–16 costs)
Furniture and fit-out	0
Other	0.005 (no 2015–16 costs)

(b) If these costs were met out of existing budgets, please indicate what projects, programs or areas the money was originally budgeted for.

Costs were incurred from an existing budget held for adhoc IT projects. No delay to other projects occurred.

(c) Please identify any benefits achieved during 2015–16 as a result of machinery-of-government changes, quantifying the benefits where possible.

Benefits have arisen from consolidation of similar entities reporting to the same Minister.

(d) Please provide a description of any relevant machinery-of-government changes during 2015–16

During 2015–16 DPC's machinery-of-government changes were: the Victorian Competition and Efficiency Commission transferred to the Department of Treasury and Finance (DTF); and Master Agency Media Services Trust transferred to DTF.

### **Question 31 Commonwealth Government decisions**

Please identify any Commonwealth Government decisions during 2015–16 which had not been anticipated in the State budget but which impacted on your entity's finances or activities during those years (including new funding agreements, discontinued agreements and changes to funding levels). Please quantify the impact on income and expenses where possible.

Commonwealth Government decision	Impact in 2015–16	
	on income (\$ million)	on expenses (\$ million)
Nil Response		

### **Question 32 COAG decisions**

Please identify any COAG decisions during 2015–16 which had not been anticipated in the State budget but which impacted on your entity's finances or activities during those years (including new funding agreements, discontinued agreements and changes to agreements). Please quantify the impact on income and expenses where possible.

COAG decision	Impact in 2015–16	
	on income (\$ million)	on expenses (\$ million)
Nil Response		

**SECTION H: Fiscal and financial management strategies (*Department of Treasury and Finance only*)**

***Question 33 Financial measures***

This question does not apply to DPC.

***Question 34 Long-term financial management objectives***

This question does not apply to DPC.

**SECTION I: Economic environment**

***Question 35 (Department of Treasury and Finance only) Economic variables***

This question does not apply to DPC.

***Question 36 (Department of Treasury and Finance only) Actual impact on GGS of variances in economic variables***

This question does not apply to DPC.

***Question 37 (Department of Treasury and Finance only) Impact on PFC net result of variances in economic variables***

This question does not apply to DPC.

***Question 38 (Department of Treasury and Finance only) Impact on PNFC net result of variances in economic variables***

This question does not apply to DPC.

**Question 39 (all entities) Effects of variances in economic variables**

Please identify any key economic variables for which there were variances in 2015–16 between what was estimated in the initial budget for each year (**not** the revised estimate) and what actually occurred which had a significant impact on your department's/agency's finances, service delivery or asset investment. For each variance, please indicate:

- (a) what had been expected at budget time
- (b) what actually occurred
- (c) how the variance impacted on the budget outcomes (quantifying the impact where possible)
- (d) what decisions were made in response (including changes to service delivery, asset investment, borrowings etc.).

Expected economic result in 2015–16	Actual result in 2015–16	Impact of the variance on budget outcomes	Impact of the variance on service delivery
Nil Response			